The Tauber Institute for Global Operations is a partnership between the University of Michigan College of Engineering and Stephen M. Ross School of Business, and a 30-member Industry Advisory Board. The Tauber Institute was developed to meet industry’s need for a new kind of graduate — one who has an exceptional academic background, extensive professional experience, and most importantly, can successfully integrate business and engineering perspectives to lead global operations into the future.

2015 CLASS PROFILE
Students in five different degree programs participate in the Tauber Institute. Through the Tauber Institute, all students complete a rigorous joint business and engineering curriculum and participate in a Tauber Team Project. There were 83 students from the following degree programs who graduated between August 2014 and April 2015.

+ MBA 34%
+ Engineering Graduate Program 6%
+ Engineering Global Leadership Honors Program (BSE/MSE) 34%
+ MSCM 26%

The following statistics reflect input from 70 of the 82 students.

BY FUNCTION
+ Operations Management/Supply Chain 39%
+ Consulting 35%
+ General Management 6%
+ Engineering 5%
+ Strategic Planning 6%
+ Other 9% 
  (Finance, Information Technology, Marketing)

BY INDUSTRY
+ Manufacturing 38%
+ Consulting 27%
+ Services: 35% 
  (Financial Services, Healthcare, Retail, High-Tech)

53%
Accepted positions working for Team Project sponsors and/or Tauber Institute for Global Operations corporate partners.

99%
Student placement over the last three years.

734.647.1333
www.Tauber.umich.edu
## TAUBER INSTITUTE PLACEMENT STATISTICS
### AUGUST 2014 – APRIL 2015 GRADUATES

### FUNCTION

<table>
<thead>
<tr>
<th>MBA 25 of 28 responding</th>
<th>%</th>
<th>AVERAGE</th>
<th>MEDIAN</th>
<th>RANGE</th>
<th>%</th>
<th>MEDIAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consulting</td>
<td>40%</td>
<td>$125,800</td>
<td>$125,000</td>
<td>$95,000 – $155,000</td>
<td>90%</td>
<td>$25,000</td>
</tr>
<tr>
<td>General Management</td>
<td>12%</td>
<td>$128,333</td>
<td>$125,000</td>
<td>$120,000 – $140,000</td>
<td>100%</td>
<td>$27,000</td>
</tr>
<tr>
<td>Operations/Supply Chain Mgmt.</td>
<td>32%</td>
<td>$117,500</td>
<td>$118,500</td>
<td>$107,000 – $125,000</td>
<td>88%</td>
<td>$25,250</td>
</tr>
<tr>
<td>Other</td>
<td>16%</td>
<td>$119,000</td>
<td>$118,500</td>
<td>$114,000 – $125,000</td>
<td>100%</td>
<td>$40,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EGL 24 of 28 responding</th>
<th>%</th>
<th>AVERAGE</th>
<th>MEDIAN</th>
<th>RANGE</th>
<th>%</th>
<th>MEDIAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consulting</td>
<td>54%</td>
<td>$75,385</td>
<td>$75,000</td>
<td>$62,000 – $85,000</td>
<td>100%</td>
<td>$5,000</td>
</tr>
<tr>
<td>General Management</td>
<td>4%</td>
<td>$68,000</td>
<td>$68,000</td>
<td>$68,000 – $68,000</td>
<td>100%</td>
<td>$3,000</td>
</tr>
<tr>
<td>Operations/Supply Chain Mgmt.</td>
<td>17%</td>
<td>$78,750</td>
<td>$67,500</td>
<td>$60,000 – $120,000</td>
<td>75%</td>
<td>$5,000</td>
</tr>
<tr>
<td>Other</td>
<td>25%</td>
<td>$92,016</td>
<td>$87,549</td>
<td>$62,000 – $115,000</td>
<td>83%</td>
<td>$12,500</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EGP 3 of 5 responding</th>
<th>%</th>
<th>AVERAGE</th>
<th>MEDIAN</th>
<th>RANGE</th>
<th>%</th>
<th>MEDIAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operations/Supply Chain Mgmt.</td>
<td>67%</td>
<td>$80,000</td>
<td>$80,000</td>
<td>$80,000 – $80,000</td>
<td>50%</td>
<td>$3,500</td>
</tr>
<tr>
<td>Other</td>
<td>33%</td>
<td>$84,000</td>
<td>$84,000</td>
<td>$84,000 – $84,000</td>
<td>100%</td>
<td>$17,500</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>MSCM 19 of 22 responding</th>
<th>%</th>
<th>AVERAGE</th>
<th>MEDIAN</th>
<th>RANGE</th>
<th>%</th>
<th>MEDIAN</th>
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</thead>
<tbody>
<tr>
<td>Consulting</td>
<td>14%</td>
<td>$112,333</td>
<td>$102,000</td>
<td>$95,000 – $140,000</td>
<td>67%</td>
<td>$10,000</td>
</tr>
<tr>
<td>Operations/Supply Chain Mgmt.</td>
<td>68%</td>
<td>$107,193</td>
<td>$115,500</td>
<td>$77,314 – $120,000</td>
<td>92%</td>
<td>$25,000</td>
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<tr>
<td>Other</td>
<td>18%</td>
<td>$90,450</td>
<td>$90,900</td>
<td>$80,000 – $100,000</td>
<td>75%</td>
<td>$7,500</td>
</tr>
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</table>

### INDUSTRY

<table>
<thead>
<tr>
<th>MBA 25 of 28 responding</th>
<th>%</th>
<th>AVERAGE</th>
<th>MEDIAN</th>
<th>RANGE</th>
<th>%</th>
<th>MEDIAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consulting</td>
<td>24%</td>
<td>$138,333</td>
<td>$142,500</td>
<td>$100,000 – $155,000</td>
<td>100%</td>
<td>$35,000</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>28%</td>
<td>$117,571</td>
<td>$114,000</td>
<td>$107,000 – $140,000</td>
<td>100%</td>
<td>$27,000</td>
</tr>
<tr>
<td>Services</td>
<td>48%</td>
<td>$117,167</td>
<td>$118,500</td>
<td>$95,000 – $125,000</td>
<td>83%</td>
<td>$25,250</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EGL 24 of 28 responding</th>
<th>%</th>
<th>AVERAGE</th>
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<th>RANGE</th>
<th>%</th>
<th>MEDIAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consulting</td>
<td>50%</td>
<td>$74,583</td>
<td>$75,000</td>
<td>$62,000 – $80,000</td>
<td>100%</td>
<td>$5,000</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>25%</td>
<td>$85,350</td>
<td>$78,549</td>
<td>$60,000 – $115,000</td>
<td>83%</td>
<td>$5,000</td>
</tr>
<tr>
<td>Services</td>
<td>25%</td>
<td>$84,667</td>
<td>$85,000</td>
<td>$62,000 – $120,000</td>
<td>83%</td>
<td>$10,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EGP 3 of 5 responding</th>
<th>%</th>
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<th>MEDIAN</th>
<th>RANGE</th>
<th>%</th>
<th>MEDIAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Manufacturing</td>
<td>67%</td>
<td>$82,000</td>
<td>$82,000</td>
<td>$80,000 – $84,000</td>
<td>100%</td>
<td>$12,250</td>
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<tr>
<td>Services</td>
<td>33%</td>
<td>$80,000</td>
<td>$80,000</td>
<td>$80,000 – $80,000</td>
<td>100%</td>
<td>$12,250</td>
</tr>
</tbody>
</table>

<table>
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<tr>
<th>MSCM 19 of 22 responding</th>
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<th>%</th>
<th>MEDIAN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consulting</td>
<td>9%</td>
<td>$140,000</td>
<td>$140,000</td>
<td>$140,000 – $140,000</td>
<td>50%</td>
<td>$10,000</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>59%</td>
<td>$97,738</td>
<td>$100,000</td>
<td>$77,314 – $120,000</td>
<td>69%</td>
<td>$10,000</td>
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<tr>
<td>Services</td>
<td>32%</td>
<td>$112,500</td>
<td>$117,000</td>
<td>$90,000 – $117,000</td>
<td>86%</td>
<td>$25,250</td>
</tr>
</tbody>
</table>

### List of Employers for the Class of 2015

- 3M (2)
- A. T. Kearney (4)
- Amazon (11)
- Apple Inc.
- Bain & Company (2)
- Boeing
- Boston Consulting Group
- Capital One
- Cummins Inc.
- Danaher Corporation
- DaVita Healthcare Partners
- Dell (2)
- Deloitte LLP
- Diageo
- Dish Network
- Duff and Phelps
- Emerson (2)
- Ernst & Young
- Fiat Chrysler (2)
- Ford Motor Company
- General Electric (2)
- General Mills
- Google
- Graham Partners
- Grainger
- Grupo LM
- IBM
- Intel
- LinkedIn (2)
- LLamasoft, Inc.
- Lockheed Martin (2)
- L’Oreal
- Masco
- McKinsey & Co. (4)
- Microsoft (4)
- National Instruments
- Oracle Corp.
- Pacific Gas & Electric (2)
- Partners in Performance (2)
- PwC (2)
- Robert Bosch NA
- URS
- Wells Fargo
- ZS Associates

- 3M (2)
- A. T. Kearney (4)
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- Cummins Inc.
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- Dish Network
- Duff and Phelps
- Emerson (2)
- Ernst & Young
- Fiat Chrysler (2)
- Ford Motor Company
- General Electric (2)
- General Mills
- Google
- Graham Partners
- Grainger
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- LLamasoft, Inc.
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- Oracle Corp.
- Pacific Gas & Electric (2)
- Partners in Performance (2)
- PwC (2)
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